

## UNIVERSITY BOARD OF DIRECTORS

CONFIRMED

## Minutes of the meeting held on Thursday 27 January 2022

**Present:** Mr M Williams (Chair), Miss F Aiken, Mrs E Bales, Mr J Batty, Revd Canon C Butland, Professor J Lee, Mr I Looker, Ms M McConnell, Professor J Mennell, Mr C Nall, Mr I Purdham, Ms S Swindley, Ms P Tatlow, Mr P Yates

**In attendance:** Dr J Brown, University Secretary  
 Ms F Boulton, Associate Director  
 Rev'd A Burrell, Associate Director  
 Mr D Chesser, Chief Operating Officer  
 Mr A Heron, Deputy Director of Finance & Planning  
 Mrs K McLaughlin-Flynn, Deputy Chief Operating Officer  
 Professor Rob Trimble, DVC(Academic)  
 Professor B Webster-Henderson, DVC (HE&I)

**21:57 Apologies for absence** Verbal  
 Apologies were received from Mrs J Johnston

**21:58 Declaration of Interests** Verbal  
 Mrs E Bales in relation to her role as Director of Student Services.

**21:59 University Strategy Towards 2030** UB21/41

**Received** The Towards 2030 Strategy

The Chair started by thanking all present for their input to the Strategy Sessions that had taken place directly prior to the meeting.

The Chair remarked that the consensus from discussions earlier that day was that the strategy was very thorough and provided a comprehensive picture of what the University planned to do. He therefore felt that the Board would wish to approve it, subject to a few potential comments that had been made in the Strategy Sessions, as set out below.

The generic points for the executive to reflect upon included:

- Considering whether the strategy included sufficient reference to potential future disruptive innovations affecting higher education;
- Whether there was sufficient reference to the need for the University to be able to move at pace and with agility, with respect to its people, systems and structures;
- That the changing expectations of young people could be drawn out and responded to further.

Specific points included:

- Greater reference to Ambleside;
- Whether the Strategy was ambitious enough with respect to the green agenda and student mental health and wellbeing;
- That whilst it had been helpful to see the KPIs they probably would not be included within the final strategy document and some needed a little more consideration.

The Vice Chancellor thanked the Board for their challenge and constructive feedback. She set out that the feedback would be reflected upon and where it was felt to be appropriate changes would be made. A

response document would be produced so that the Board could see how their feedback had been included, and if not the reasons given. **Action:** Vice Chancellor.

**AGREED**

- To approve the Towards 2030 Strategy subject to the Executive's consideration of the feedback provided.

**21:60    Dates of future meetings**

Verbal

Wednesday 23 February 2022(special meeting for approval of forecasts for submission to the OfS)

Thursday 17 March 2022

Thursday 19 May 2022

Thursday 14 July 2022